

TRANSLATION FOR REFERENCE PURPOSES ONLY

This notice has been translated from the original Japanese text of the timely disclosure statement dated May 15, 2026 and is for reference purposes only. In the event of any discrepancy between the original Japanese and this translation, the Japanese text shall prevail.



May 15 2026

Listed Company Name: **Unicharm Corporation**
Company Representative: Takahisa Takahara,
Representative Director
President and Chief Executive Officer
(Code Number: 8113; Prime Market, Tokyo Stock Exchange)
Contact Person: Hirotatsu Shimada,
Senior Managing Executive Officer,
General Manager of Accounting
Control and Finance Division
Telephone Number: +81-3-3451-5111

Notice of Change to Specified Subsidiary (UNICHARM PET DO BRASIL LTDA)

Unicharm Corporation (hereinafter “the Company”) hereby announces that UNICHARM PET DO BRASIL LTDA (hereinafter “UCPB”) its consolidated subsidiary, is scheduled to become a specified subsidiary.

1. Reason for the Change

The Company has resolved to make a capital increase to UNICHARM PET DO BRASIL LTDA its consolidated subsidiary, in order to make a full-scale entry into the Brazilian pet market, which we view as a key market. As a result, the capital amount of the subsidiary will become 10 percent or more of the total capital amount of the Company. Therefore, the subsidiary is scheduled to become a specified subsidiary.

2. Company Profile

(1) Company name	UNICHARM PET DO BRASIL LTDA
(2) Address	Federative Republic of Brazil
(3) Name and title of representative	Director, Ricardo Rodrigues Maciel
(4) Business description	Strategy formulation and management in the pet business in Brazil and Neighboring Countries
(5) Capital (before capital increase)	BRL 600,000 (JPY 19 million) *
(6) Date of foundation	February 27, 2026
(7) Majority shareholder and shareholding ratio (before capital increase)	Unicharm Corporation 100%

(8) Relationship between the Company and UCPB	Capital relationship	The Company holds a 100% share of UCPB.
	Personnel relationship	The Company has seconded executives to UCPB.
	Business relationship	Not applicable.
(9) Business results and financial position of UCPB for the most recent three-year period	As UCPB was recently established, it has no business results and financial position.	

* Calculated at exchange rate of BRL = JPY 31.59

3. Details of the Capital Increase

(1) Amount	BRL 744 million (JPY 23.5 billion) * (planned)
(2) Capital (after capital increase)	BRL 745 million (JPY 23.5 billion) * (planned)
(3) Shareholding ratio (after capital increase)	100%

* Calculated at exchange rate of BRL = JPY 31.59

4. Date of Change

June 2026 (planned)

5. Future Outlook

The impact of this matter on the Company's consolidated financial results is expected to be negligible. If any matters arise that need to be disclosed, they will be promptly communicated.

END